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November 26, 1951

Lt. General Walter Bedell Smith
Director, Central Intelligence Agency
Washington 25, D. C.

Dear General Smith:

I have talked with [   ] who is just now out   STAT
of bed from a severe cold.   He appreciated the importance
of the work to be done and would be honored to work in
C. I. A.   He does not feel he can leave his present work
now, however.   First, he is in the last stages of the
study of Imports for the Twentieth Century Fund.   That
will require from three to six months to finish.

He states further that having just got his academic
career under way again he does not feel that he could
leave for government service now.   If we were in all-out
war he would not let his personal situation stand in the
way. (I know how unsatisfactory this is from the standpoint
of C.I.A.)

(The time when the best men are needed is now, before
we are in all-out war.)

I am sorry that my "arm-twisting" was of so little
effect.

I have sent you, through channels (Bill Langer) my
observations on the current situation.   I thought they
might be of some interest to the Board also.

All the best!

Sincerely yours,

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CBH:pe